

ASSURANCE OF LEARNING EXERCISES 1

Exercise 1A - Gather Strategy Information on a Given Publicly Held Firm

Purpose

The purpose of this exercise is to get you familiar with strategy terms introduced and defined in Lecture 1. Let's apply these terms to the Case Study on a global company of your choice.

Instructions

- 1) Go to the company's corporate website. Find section Investors/Publications/or click on the word Search and then type in the words Annual Report. Download the most recent *Annual Review report*. The Annual Review contains excellent information for developing a list (min. 5) of internal strengths and weaknesses of the company.
- 2) On Internet try to find data about this specific industry in which your selected company is doing business. This data will provide excellent information for developing a list (min. 5) of external opportunities and threats facing your company.
- 3) Go to the www.finance.yahoo.com web site. Enter the name of selected company. Then choose information which are relevant for you to make a performance overview of the company. You can use also other relevant sources.
- 4) Using the Internet, find out relevant information about company's two major competitors.

Exercise 1B – Strategic Planning at Selected Company

Purpose

The purpose of this exercise is to give you practical knowledge and experience in investigating the strategic plan of large, publicly held firms such as Nestlé S.A. (described during the lecture). An important aspect of formulating a strategic plan is to assess the strategic plans of rival firms. For this exercise, you are in the top management of rival firm competing with the company you selected in the exercise above.

Instructions

- 1) Go to website of your selected company and review the company's recent Annual Report. List as clearly as you can the five major strategies that the company is pursuing worldwide.

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EBOOK: Crafting and Executing Strategy: The Quest for Competitive Advantage: Concepts and Cases Arthur Thompson, Alex Janes, Margaret Peteraf, Ciara Sutton, John Gamble, A. Strickland, 2013-02-16 Crafting and Executing Strategy has been revised and updated specifically with its European readers in mind Building upon the success of previous editions it continues to explain the core concepts and key theories in strategy and illustrate them with practical managerial examples students can really relate to Brand new features have been developed to encourage readers to go beyond learning and to apply their knowledge to from a diverse range of real life scenarios including global brands SMEs public sector and not for profit organizations Crafting and Executing Strategy Alex Janes, Ciara Sutton, 2017-02-16 This new edition of Crafting and Executing Strategy continues to provide a valuable resource for European readers while embracing new and updated core concepts and key theories in strategy Throughout the text you will find a range of examples that illustrate how strategy works in the real world and encourage the practical application of learning Complementing the chapters is a section of new cases providing in depth analysis of the challenges of strategic management at a range of companies This edition includes A new 6Ds framework allowing readers to structure their approach to strategic management around the fundamental elements of the strategy process Diagnosis Direction Decisions and Delivery and the context within which that process is managed Dynamism and Disorder Opening cases that begin each chapter and feature real life business scenarios from companies such as Tinder Ikea and Victorinox introducing strategic concepts and theories Illustration Capsules which have been updated to illustrate contemporary business concerns and demonstrate how companies have reacted strategically increasing understanding of successful strategies Companies featured include Burberry TOMS Aldi Novo Nordisk and more Key Debates that stimulate classroom discussion and encourage critical analysis Emerging Themes that present contemporary strategic opportunities and issues such as ripple intelligence and technology and new organizational structures A Different View encouraging readers to appreciate differing viewpoints on strategic concepts and theories End of chapter cases that capture each chapter's main theories through engaging cases on companies such as Adidas and Nike Lego and Uber New recommended reading at the end of each chapter which help to further knowledge including classic texts and advanced reading and author notes providing context Connect is McGraw Hill Education's learning and teaching environment that improves student performance and outcomes while promoting engagement and comprehension of content New for this edition are interview style videos featuring author Alex Janes in discussion with business leaders exploring how organizational strategy has developed within companies as diverse as Jeep Levi Strauss Novo Nordisk and a prestigious oil and gas company The videos are provided in full length or in segments with questions aimed at encouraging classroom discussion or self testing This new edition is available with SmartBook McGraw Hill Education's adaptive digital tool that tests students knowledge of key concepts and pinpoints the topics on which they need to focus study time Crafting and Executing Strategy is

also available with both TheBusiness Strategy Game and GLO BUS the world leading business strategy simulations

EBOOK: Contemporary Management - MEE, 2e JONES,2017-08-02 The Second Middle East Edition blends theory with contemporary management practice Dr Marina Apaydin American University of Beirut joins the authoring team in this edition for significant enhancements to content and presentation of topics New chapter opening cases have been added to feature companies and management personalities from the Middle East Management Insights vignettes offer balanced representation of international as well as local small to medium sized companies and start ups to ensure applicability of theory in a variety of contexts Updated content and improved topics coverage ensure closer alignment with introductory management courses Two new topics have been added on the history of management in the Arab world in Chapter 2 and Islamic ethics in Chapter 5 Improved content coverage includes a new Chapter 3 focusing on the Manager as a Person Improved and streamlined coverage of managerial processes relating to organizational culture in Chapter 4 Managing in the Global Environment includes revised terminology consistent with International Business courses Chapters 8 through 11 have gone through substantial revision to focus on control as part of managing the organizational structure and organizational learning as part of change and innovation Chapter 16 includes contemporary topics on communication including social media influencers and a guide to networking Dr Marina Apaydin is an Assistant Professor of Strategic Management at the Olayan School Business at the American University of Beirut Lebanon Dr Omar Belkohodja is an Associate Professor of Strategic Management and International Business at the School of Business Administration at the American University of Sharjah UAE

The Guidance of Learning Activities William Henry Burton,1952 *Cases on Active Blended Learning in Higher Education* Padilla Rodriguez, Brenda Cecilia,Armellini, Alejandro,2021-02-12 Active blended learning ABL is a pedagogical approach that combines sensemaking activities with focused interactions in appropriate learning settings ABL has become a great learning tool as it is easily accessible online with digitally rich environments close peer and tutor interactions and accommodations per individual learner needs It encompasses a variety of concepts methods and techniques such as collaborative learning experiential learning problem based learning team based learning and flipped classrooms ABL is a tool used by educators to develop learner autonomy engaging students in knowledge construction reflection and critique In the current educational climate there is a strong case for the implementation of ABL *Cases on Active Blended Learning in Higher Education* explores strategies and methods to implement ABL in higher education It will provide insights into teaching practice by describing the experiences and reflections of academics from around the world The chapters analyze enablers barriers to engagement outcomes implications and recommendations to benefit from ABL in different contexts as well as associated concepts and models While highlighting topics such as personalized university courses remote service learning team based learning and universal design this book is ideal for in service and preservice teachers administrators instructional designers teacher educators practitioners researchers academicians and students interested in pedagogical

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